PROGRAM



COME TOGETHER

THE NEW CULTURE OF COLLABORATION

Expanding upon our ongoing mission to define what it takes to stand out and thrive in today's interconnected, globalized marketplace, this year's Arena* features an inspiring panel of experts and speakers from various industries who will explore the benefits of collaboration and community endeavors in business today.

Set in the vibrant city of Barcelona, our latest annual member conference speaks to the innovators, trendsetters, and originals who make up the Design Hotels™ community and who now find themselves in a world where one inventive, well-executed concept is often no longer enough. Today's complexities call for collaborative thinking and the pooling of resources. This is the origin of so many of today's brilliant, beautiful projects, from the startups of Silicon Valley, to partnerships forged between old and new media, to bold collaborations that have reinvigorated once-fading brands. And this insight may hold even truer for the travel industry, with its vast geographical reach and its aspirational, emotionally rich draw for the consumer.

Join us for inspiring talks with industry leaders as we challenge the way we act today and the way we think about future opportunities.

21/9

WEDNESDAY

Welcome Cocktail

TIME

7.30 pm - midnight

LOCATION

Grand Hotel Central Via Laietana 30 08003 Barcelona

22/9

THURSDAY

Conference Day 1

TIME

 $8.30\,am - 5.20\,pm$

LOCATION

L'Auditori

Carrer de Lepant 150 08013 Barcelona

Dinner & Party

TIME

 $8.00 \, \text{pm} - 2.30 \, \text{am}$

LOCATION

Ocaña

Plaça Reial 13-15 08002 Barcelona State following address when arriving by cab: La Rambla 46 / Corner Carrer de Colom

23/9

FRIDAY

Conference Day 2

TIME

9.30 am - 1.00 pm

LOCATION

L'Auditori

12.00 PM - 2.00 PM

Lunch Break

8.30 ^{AM} – 9.00 ^{AM}	Arrival & Registration
9.00 ^{AM} – 9.15 ^{AM}	Welcome to Arena* NADAV WILF Spiritual Entrepreneur
9.15 ^{AM} - 9.30 ^{AM}	From Athens to Barcelona GUY DITTRICH Journalist and Moderator of this year's Arena*
9.30 ^{AM} – 10.00 ^{AM}	The New Culture of Collaboration CLAUS SENDLINGER Founder & CEO, Design Hotels™
10.00 ^{AM} - 10.20 ^{AM}	Curating our Hotel Portfolio & the Value of the Starwood Preferred Guest® Program FELIX RADAVERO VP Global Development, Design Hotels™
10.20 ^{AM} – 10.40 ^{AM}	Creating Original Experiences in the Online and Offline World SERDAR KUTUCU VP Brand, Marketing & Communications, Design Hotels $^{\mathtt{M}}$
10.40 ^{AM} - 11.00 ^{AM}	Coffee Break
11.00 ^{AM} – 11.15 ^{AM}	Future Technology & Distribution Landscape **TOBY MARCH VP System Initiatives, Design Hotels™**
11.15 ^{AM} – 12.00 ^{PM}	Design Hotels™ & SPG—What the Collaboration Means for our Member Hotels Panel Discussion and Q&A PURI MAVINDER Founder, Nira Hotels & Resorts DANIEL ENTENBERG General Manager, Gramercy Park Hotel CLAUS SENDLINGER Founder & CEO, Design Hotels™ MODERATION: GUY DITTRICH Journalist

2.00 ^{PM} – 2.20 ^{PM}	Question Everything IN-Q Poet and Songwriter
2.20 ^{PM} − 2.50 ^{PM}	Quality of Life: Evolving Metrics and the Role of a Great Hotel in its Destination ANDREW TUCK Founding Editor, Monocle
2.50 PM — 3.30 PM	Engaging Communities through Content & Culture Panel Discussion and Q&A KFIR LEVY Co-Founder, Habitas EDUARDO CASTILLO Co-Founder, Habitas JAMES O'REILLY Founding Partner, NeueHouse MODERATION: ANDREW TUCK Founding Editor, Monocle
3.30 ^{PM} − 4.00 ^{PM}	Design Hotels TM Projects—A Platform for Collaborations CHRIS SANDERSON Co-Founder, The Future Laboratory CLAUS SENDLINGER Founder & CEO, Design Hotels TM
4.00 PM - 4.30 PM	Coffee Break
4.30 ^{PM} – 4.50 ^{PM}	Love Work Self Community MORGWN RIMEL Creative Entrepreneur
4.50 PM - 5.20 PM	Envisioning Participatory Communities

BEAR KITTAY Social Alchemist



9.30^{AM} Arrival

10.00^{AM} - 10.20^{AM} Connecting the Creative Class

ANDREW TROTTER Co-Founder, Openhouse Magazine

10.20^{AM} - 11.30^{AM} Trend Briefing Part I—Backlash Brands

MARTIN RAYMOND & CHRIS SANDERSON Co-Founders, The Future Laboratory

11.30^{AM} - 12.00^{PM} Coffee Break

12.00^{PM} −1.00^{PM} Trend Briefing Part II—E-motional Economy

MARTIN RAYMOND & CHRIS SANDERSON Co-Founders, The Future Laboratory